Clitheroe Royal Grammar School (A Company Limited by Guarantee)

Annual Report and Financial Statements

For the year ended 31 August 2014

Company Registration Number: 07461173 (England and Wales)

Clitheroe Royal Grammar School

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Reference and administrative details

Members	Dr A D Clayton Mrs J S Hart Mr A Rogers Mrs J Child Mr W Honeywell Rev A Froud
Trustees / Members of Governing Body	Dr A D Clayton* – Chairman (Foundation) Mrs J S Hart – Vice Chairman (Foundation) – (Resigned 14/10/14) Mr A Bury* - Chairman of Estates (Foundation) Mrs J O'Duffy (Foundation) Mr J Sutton* Vice Chairman from 14/10/2014 (Foundation) Mr A Rogers* - Chairman of Finance (Community) Mr A Scholfield* (Community) Mrs S J Redfern-Riley (Community) Mr C P Watson (Community) Appointed 01/10/2014 Mrs S Baier (Parent) – (Term of office ended 31/10/14) Mrs S Trickett (Parent up to 12/11/13) (Foundation from 13/11/13) Mr A Clavell Bate* (Parent) – Appointed 01/11/13 Mr I Ali (Parent) – Appointed 01/11/13 Mr A K Carson (Staff) – Resigned 31/10/13 Mrs M Dickinson* (Staff) Mr R Gadd (Staff) – Appointed 11/11/13 Dr J Iqbal (Co-opted) Mrs S Wyatt (Co-opted) Mrs S Wyatt (Co-opted) Dr H Whitehead* (Member) Mrs J Child* - Head teacher & Accounting Officer (*Members of Finance Committee)
Secretary	Mr A McKinnell
Senior management team	Mrs J Child (Head teacher) Mr J Powell (Deputy Head teacher) Mrs C Reeves (Deputy Head teacher) Miss J Renold (Assistant Head teacher) Mrs K Johnston (Assistant Head teacher) – Appointed 01/09/13 Mrs C George (Assistant Head teacher) – Appointed 01/09/13 Mr A McKinnell (Bursar)
Registered Office	York Street Clitheroe BB7 2DJ
Company Registration Number	07461173

Reference and administrative details(continued)

Auditors	Colman, Whittaker and Roscow The Close Queen Square Lancaster LA1 1RS
Bankers	Barclays Bank plc Castle Street Clitheroe BB7 2BT
Foundation	Trustees of the Clitheroe Royal Grammar School Foundation York Street Clitheroe BB7 2DJ

Trustees' Report

The Trustees present their annual report together with the financial statements and auditor's report of the Clitheroe Royal Grammar School for the period 1 September 2013 to 31 August 2014. The annual report serves the purposes of both a trustees' report and a directors' report under company law.

Clitheroe Royal Grammar School (the Academy Trust) operates a school for students aged 11 to 18 who are preferentially drawn from the area in which the School is situated. As a former grammar school designated as such under section 104 of the School Standards and Framework Act 1998 the School selects its intake at Year 7 by reference to academic ability. The School has a current capacity of 600 students in the Main School (11 to 16 year-olds) and had a Main School roll of 598 in the school census of January 2014. The School operates an open-access Sixth Form and as such typically admits between 220 and 240 students from other 11 – 16 providers in the area at Year 12 in addition to those continuing into Year 12 from the School itself. The Sixth Form had a roll of 650 in the school census of January 2014.

1. STRUCTURE, GOVERNANCE AND MANAGEMENT

1.1 Constitution:

The Academy Trust is a company limited by guarantee and an exempt charity. The Charitable Company's Memorandum and Articles of Association are the primary governing documents of the Academy Trust.

The Trustees of Clitheroe Royal Grammar School are also the Directors of the Charitable Company for the purposes of company law. The Charitable Company is known as Clitheroe Royal Grammar School (the School) (company number 07461173).

Additionally, the Trustees of Clitheroe Royal Grammar School are also the Governors of the School and as such are all members of the Governing Body of the School. Details of the Trustees, who served during the year, as members of the Governing Body, are included in the Reference and Administrative Details on page 2.

1.2 Members' Liability:

Each Member of the Charitable Company undertakes to contribute to the assets of the Charitable Company in the event of it being wound up while they are a Member, or within one year after they cease to be a Member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a Member.

1.3 Trustees' Indemnities:

Since the incorporation of the Charitable Company on the 6 December 2010 the Trustees (Directors) have been indemnified in respect of their legal liability for financial loss arising as a result of a negligent act, accidental error or omission in the course of their official duties. As explained in note 11 to the Financial Statements the limit of this indemnity is $\pounds 2,000,000$.

1.4 Principal Activities:

The principal activity of Clitheroe Royal Grammar School is to provide a quality, free education for young people, aged 11 to 18, who live in the area local to the School.

In determining its intake at Year 7 the School preferentially accepts those young people who live in the town of Clitheroe and the surrounding 41 civil parishes (as defined in the School's Admissions Policy). At Year 12, in excess of 200 students join those already in the School to enter the Sixth Form, from other Schools in the area.

1.5 Method of Recruitment and Appointment or Election of Governors (Trustees):

The processes for appointing or electing the various types of Governor to the Governing Body at Clitheroe Royal Grammar School are as follows:

 Foundation Governors – The Trustees of the Clitheroe Royal Grammar School Foundation have the right to appoint up to FIVE governors of the School. Such appointments are usually made following consultation by the Trustees of the Foundation with the Governing Body of the School.

In addition to their overall role as governors and trustees, the Foundation Governors are appointed for the purpose of securing that the character of the School is preserved and developed; i.e. a selective 11 to 16 grammar school with an open access sixth form. They are also appointed to ensure that the School is conducted in accordance with the Foundation's governing documents as well as any trust deed relating to the School.

2) Parent Governors – The Articles of Association require that there shall be FOUR Parent Governors. Parents, including carers, of registered students at the School are eligible to stand as individuals for election as a Parent Governor. They are elected by other parents at the School as individuals who are representative of the parental body. Suitable procedures have been put in place for the conduct of Parent Governor elections.

If insufficient parents stand for election, the Governing Body must appoint Parent Governors to bring their number up to that required by the Articles of Association. Such appointed Parent Governors would preferentially be parents or carers of registered students at the School. If, however, no such parents are willing to under the role then the Governing Body can appoint any person who is the parent or carer of one or more school-age children.

 Staff Governors – Up to THREE Staff Governors are elected by the School staff as individuals, representative of the staff of the School. Both teaching and support staff paid to work at the School are eligible for staff governorship.

At Clitheroe Royal Grammar School the first and third Staff Governor places are reserved for teachers of the School. If, however, no teacher stands for election a member(s) of the support staff can be elected to take one or both of these places.

Additionally, the second Staff Governor place is reserved for a member of the School's support staff, but if no member of the support staff stands for election then a teacher can be elected to take that place.

Suitable procedures have been put in place for the conduct of Staff Governor elections.

4) Community Governors – Up to FOUR Community Governors can be appointed by the Governing Body. Community Governors can be people who live or work in the community served by the School, or people who live outside of the immediate area and who are committed to the good governance and success of the School.

Vacancies for Community Governors will be posted upon the School's web site. Anyone expressing an interest in becoming a Community Governor will be asked to provide an appropriate curriculum vitae with their letter of application. Following an informal interview with the Chairman and Head teacher each application will be considered by the Governing Body.

The Governors may not appoint an employee of Clitheroe Royal Grammar School as a Community Governor if the number of Governors who are employed by the School (including the Head teacher) would thereby exceed one third of the total number of Governors.

5) *Co-opted Governors* – Up to THREE Co-opted Governors can be appointed by the Governing Body because they have experience and/or expertise of particular benefit to the school. Following an identification of specific needs suitable candidates are identified by the Governing Body and approached accordingly.

A "Co-opted Governor" means a person who is appointed to be a Governor by being co-opted by Governors who have not themselves been so appointed.

The Governors may not appoint an employee of Clitheroe Royal Grammar School as a Co-opted Governor if the number of Governors who are employed by the School (including the Head teacher) would thereby exceed one third of the total number of Governors.

6) *Member Governor* - The Members of Clitheroe Royal Grammar School (the Academy Trust) may appoint up to ONE Governor.

1.6 Policies and Procedures Adopted for the Induction and Training of Governors:

Following their appointment/election all new Governors receive an introduction to their role from the Chairman and Head teacher, this introduction includes tours of the School's sites and the opportunity to meet other members of the Senior Leadership Team.

The Governing Body at Clitheroe Royal Grammar School is committed to providing adequate opportunities for Governors to undertake and receive suitable training so as to enable them to undertake their role more effectively. To this end the Governing Body maintains a Service Level Agreement with the Lancashire County Council's Governor Services Department. This Agreement allows for any or all of the members of the Governing body to attend any of the training courses provide by Lancashire County Council.

All new Governors are activity encouraged to take advantage of this Agreement so as to gain a better understanding of the role and responsibilities of being a School Governor and Trustee. Additionally Governors with specific roles within the Governing Body are strongly encouraged to undertake specific training.

There is a nominated Link Governor who acts as liaison between Governor Services and the Governing body.

1.7 Organisational Structure:

Before conversion to academy status on 1 January 2011 Clitheroe Royal Grammar School was a foundation school with a foundation, as defined in the School Standards and Framework Act 1998. The relative autonomy of a foundation school meant that the former Governing Body was structured to undertake similar roles to those required of the Trustees of an academy. Consequently, whilst the extra responsibilities of the Governing Body of the Academy Trust have been recognised, its structure still reflects its very successful predecessor.

At Clitheroe Royal Grammar School the majority of the roles and responsibilities of the Governing Body have been delegated to a small number of committees, as defined in the School's Standing Orders. The full Governing Body has retained responsibility for certain aspects, again as defined in the Standing Orders.

Members of the Senior Leadership Team (SLT), in addition to the Head teacher, attend Governing Body meetings as appropriate.

The Governing Body is responsible for the strategic management of the School; deciding and setting key aspects of the School, including strategic direction, annual budgets, senior staff appointments, policy changes etc. Operational management is the responsibility of the Head teacher and staff. This latter is carried out at a number of levels; i.e. by the Senior Leadership Team, Heads of Learning, Heads of Year and Sixth Form Tutors.

School policies are developed by senior members of the School's staff, to reflect both the strategic direction agreed by the Governing Body and also statutory requirements. These policies are approved and adopted by the Governing Body, and implemented as procedures and systems by the SLT and other designated members of staff.

During the year ending 31 August 2014 the full Governing Body met four times; the Finance Committee four times; The Estates Committee three times; the Students and Staffing and Curriculum and Achievement Committees each met twice; and the Admissions Committee once.

1.8 Connected Organisations, including Related Party Relationships:

The Trustees of the Clitheroe Royal Grammar School Foundation (Charity No. 526597) hold on trust funds and investments that are the result of donations and endowments made over the years since the founding of the School by Letters Patent of Queen Mary in 1554. The income from this capital is used in two ways:

- 1) In providing for the School such special benefits of any kind as may from time to time be agreed between the Governing Body of the School and the Trustees of the Foundation.
- 2) In otherwise promoting the education (including social and physical training) of persons who are students of the School or former such students under the age of 25 years and who are in need of financial assistance.

The level of support that the Trustees of the Foundation have been able to provide for the School has naturally varied slightly over the years, due in part to the vagaries of the financial markets. Over the past ten years, however, around £80,000 per year has been gifted to the School under item 1 above.

The Trustees of the Clitheroe Royal Grammar School Foundation also hold the freehold to the High Moor Playing Fields of the School, which are let at a peppercorn rent on a 125 year lease to the Academy Trust.

As explained in note 27 to the Financial Statements one Governor provided some minor services to the School in return for payment at the market value.

2. OBJECTIVES AND ACTIVITIES

2.1 Objects and Aims:

The principal object and activity of the Charitable Company is the operation of Clitheroe Royal Grammar School to provide education for students between the ages of 11 and 18 with an emphasis on languages.

2.2 Objectives, Strategies and Activities:

The Academy Trust was set up on 6 December 2010 to advance, for the public benefit, education in the Clitheroe area of the County of Lancashire by maintaining, operating and developing Clitheroe Royal Grammar School; a school with a history and tradition dating back to 1554. Clitheroe Royal Grammar School offers a broadly-based curriculum with a particular emphasis on languages.

The aims of the school rest on the following principles:

- a belief that all students have various talents that need encouragement to develop.
- a recognition that school should be a preparation for life in the fullest possible sense and that students do need a sound basis of knowledge, skill, competence and experience to equip them to cope with the many roles they will have to take on during their lives.
- the need for a working environment which secures effective teaching and learning, and values achievement by all students in their social, moral, spiritual, cultural, mental and physical development.

Clitheroe Royal Grammar School therefore aims to encourage students to:

- Develop lively, enquiring minds capable of original thought and well-balanced critical argument.
- Become confident, independent learners, well-equipped for lifelong learning.
- Derive enjoyment from their learning which should extend their intellectual capacity, develop their interest and stimulate their curiosity.

- Embrace the many opportunities afforded by developments in information and communication technologies, whilst fully accepting the responsibilities that go with using them properly.
- Engage in a broad programme of experiences which enable them to appreciate their cultural inheritance and to understand more about themselves and the world in which they live.
- Develop the capacities to make informed, rational and responsible decisions and to work in ways which enhance their self-respect and sensitivity to the needs of others, particularly those less advantaged than themselves.
- Show respect for each other and all people working in the school, and to appreciate the diverse talents that contribute to our school community.
- Play a full part in creating a caring, supportive school environment.
- Develop a range of reasoned beliefs and values and a sympathy and respect for those held by others, which will prepare them to become considerate and responsible citizens.
- Display self-discipline and proper regard for authority.
- Foster good behaviour and avoid all forms of bullying.

2.3 School Improvement Plan (SIP) for the Academic Year 2014-15:

As a school we wish to maintain our overall grading of outstanding. In September 2013 we implemented a SIP which would run until April 2015, therefore our whole-school targets remain. These are differentiation, marking and feedback and developing effective staff leadership at all levels. In addition we have implemented a Sixth Form Action Plan.

Achievement of students / Quality of Curriculum - Key Priorities:

- Ensure that all students and groups of students make sustained progress.
- Continue our high aspirations for our students and aim to be upper quartile in all Key Stages.
- Further develop target setting and the use of data to enhance teaching and learning and raise achievement.
- Continue thorough analysis of examination performance (both attainment and progress) using performance and benchmarking data from a range of sources.
- Ensure that intervention strategies have a real impact e.g. Year 10 and 11 mentoring, study skills, Year 12 and 13 intervention etc.
- Further develop the monitoring of specific groups. Use data to investigate achievement between ability groups and teaching groups.
- Continue with the Raising Achievement Plan (RAP) process to eliminate within school variation (WSV) at GCSE, AS and A2.
- Develop literacy and numeracy across the curriculum
- Review the curriculum for ICT / Computing; Careers Education, Information, Advice and Guidance (CEIAG); and Personal, Social, Health and Citizenship Education (PSHCE).
- Strategic planning for all changes to the national public examinations.

Quality of Teaching and Learning - Key Priorities:

Differentiation

• Ensure teaching and learning approaches meet the needs of a range of student learning styles / abilities.

Marking and Feedback

• Ensure that students understand how to improve their learning as a result of frequent, detailed and accurate feedback from teachers following assessment of their learning.

Sharing Good Practice

- Empower teachers to use well-judged and effective teaching strategies to successfully engage students in their learning.
- Encourage teachers to take risks and to try innovative strategies to engage students in their learning.
- Ensure that teachers secure high quality learning by setting challenging tasks that are matched to students' specific learning needs.

Empowering Learners

- Ensure that all staff use their expertise to enable students to develop the skills to learn for themselves including setting appropriate homework.
- Develop student ownership and leadership of learning.

Literacy, Communication and Numeracy

• Develop literacy across the curriculum and in all key stages to develop skills in reading, writing, communication and Mathematics.

The behaviour and safety of students at the school - Key Priorities:

- Keep student welfare at the forefront of everything we do.
- Develop further a positive learning climate that recognises student effort and achievement.
- Ensure that staff have high expectations of all students in order that they have an equal and fair chance to thrive and learn in an atmosphere of respect and dignity.
- Maintain and develop further our consistent approach to manage behaviour and encourage self-discipline, self-regulation and self-esteem.
- Encourage students to develop excellent attitudes to learning, behaviour and safety and support those who struggle to maintain these.
- Ensure that excellent attendance and punctuality is an expectation and is rigorously monitored.
- Develop further the House System to promote a sense of community, sense of belonging, leadership and recognise achievement.
- Continue to develop student voice and opportunities for student leadership Prefects, Peer Mentors.
- Develop further our student support systems to ensure that students with specific needs are fully supported.
- Review our anti-bullying procedures and ensure that anti-bullying has a high profile in our school.

Quality of leadership in, and management of, the school - Key Priorities:

To continue to:

- Demonstrate and articulate our ambition for Clitheroe Royal Grammar School to continue to be an outstanding place of learning.
- Provide an environment where every student and member of staff can achieve the highest standards.
- Encourage everyone to set ambitious and aspirational targets.
- Provide a broad and balanced curriculum that meets the needs of students and enables them to progress in their learning and personal development.
- Rigorously self-evaluate the progress, skills and attributes of our students and staff.
- Use the findings of our self-evaluation to promote improvement.
- Provide extensive co-curricular and extra-curricular opportunities for our students.
- Promote leadership opportunities for students and staff.
- Develop our capacity for sustaining improvement by developing leadership capacity and high professional standards among all staff.
- Promote spiritual, moral, social and cultural development.

- Actively promote inclusion and equality.
- Ensure the efficient use of resources and financial stability.
- Improve the built environment and provide appropriate facilities.

2.4 Public Benefit:

The Trustees have considered the Charity Commission's guidance on Public Benefit. The key public benefit delivered by Clitheroe Royal Grammar School is the maintenance and development of the high quality education provided by the School, for over 460 years, to the young people of Clitheroe and the surrounding parishes.

In doing this Clitheroe Royal Grammar school not only offers a broadly-based academic education but aims to educate the whole individual. A very wide-range of extra-curricular activities, educational trips, visits and foreign exchange programmes are offered and undertaken.

2.5 Achievements and Performance:

Clitheroe Royal Grammar School ensures that it evaluates thoroughly both student attainment and progress.

Analysis of public examination outcomes for the academic year 2013-14

Clitheroe Royal Grammar School has high aspirations for its students and a drive for continuous improvement. The school's analysis of examination performance is very thorough, making excellent use of performance and benchmarking data from a range of sources. Heads of Learning are provided with the resources to undertake a full evaluation of the impact of teaching and learning on the cohort and also groups of students.

Key Stage 3

- Standards remain very high in Mathematics and English and achievement/progress, taking into account the prior attainment of students and historic value added (VA) data, is securely upper quartile.
- We have moved to a two-year KS3 in Science and teacher assessed levels for the end of year 9 are therefore not available. Tracking data for years 7 and 8 demonstrates good progress in Science.

Key Stage 4

- Overall standards at the end of KS4 remain very high. Grade quality, as measured by the points score per subject entry, is excellent.
- We were delighted with an increase in the percentage of A*-A grades. This resulted in 83% of the cohort achieving 5+A*-A grades, 1 percentage point above the first full-term delivery (FFTD) prediction, suggesting outstanding achievement.
- Standards in the three core subjects are very high.
- In Mathematics all students achieved passes at C or better and 86% of students achieved A* or A grades. The three and four level progress figures, at 100% and 87.3% respectively, are further improved on last year and above both the national median and national average for selective schools.
- In English Language the three levels progress figure at 97% and 4 levels progress at 75% are both high compared to national medians. Outcomes in English Literature at 72% A*-A improved further this year and attainment and progress data is now similar to English Language.

- Standards in Science remain high. Approximately 76% of students achieving A*/A in Biology, Chemistry and Physics, an improvement on the 70% achieved last year. Progress data (three levels progress and four levels progress) is significantly above the national median. Value added data in SISRA suggests that achievement is upper quartile.
- Standards and achievement across a broad range of GCSE option subjects is consistently strong. The
 sustained high attainment achieved, despite the declining national trend and with a similar attainment on
 entry, suggests value added will be securely upper quartile in Raise Online and that overall achievement
 by this cohort can be regarded as outstanding.

Key Stage 5 (A2)

- Standards are above average. The proportion of A2 grades awarded at A*-B, at 67.5% is significantly above the national figure (approximately 53%).
- The proportion of A* grades awarded, at 12.2% is above the national average of 8.6%.
- The Advanced Level Performance System (ALPS) value added analysis suggests that outcomes in a majority of subjects were either in line with or above expectation given the prior attainment of students.
- The overall ALPS value added measure (grade 4) suggests that students made more progress than expected given their prior attainment. Achievement in terms of APS is broadly average or better than average across all ability band.
- When analysed in terms of the points score per subject entry, ALPS indicates that students of all abilities made either the expected or more than the expected progress given their prior attainment, suggesting that achievement is good.
- The Level 3 value added report shows that A Level achievement is above average (statistically significant).

Key Stage 5 (AS)

- Overall standards at AS are above average. Grade quality, as measured by the %A-B grades improved by 3.5%, repeating last year's pleasing performance and the ALPS at 171 was some 5 points higher than in 2013.
- Standards in terms of the %A-B grades are above national averages for all large entry subjects.
- The overall ALPS value added measure (grade 3) suggests that students are achieving better than the expected outcome given their prior attainment. When considered in terms of points score per subject entry, the value added analysis is less positive but still indicates that the majority of students made broadly the expected progress, with the exception of students in band 4 where there was evidence of underachievement.
- The Level 3 value added report shows that achievement at AS (all) is above average (statistically significant).

Achievement of identified groups

- Raise Online for 2013 indicated that there were no significantly underachieving groups of students at GCSE. The preliminary school analysis by group for 2014 is thorough and suggests that this remains the case.
- Attendance rate for all groups is high.

2.6 Key Performance Indicators:

The School sets key targets through the School Improvement Plan which is regularly monitored through rigorous selfevaluation. Examination results are carefully monitored against set targets, RaiseOnline, Level 3 Value Added. However, our School success is not only measured by external examination results, and the very positive responses to our student and parent questionnaires indicate that students have a wide range of opportunities to develop into wellrounded individuals.

The School complies with all the terms and conditions of its Funding Agreement with the EFA and manages its reserves in line with the policies set out below.

2.7 Going Concern:

After making appropriate enquiries, the Governing Body has a reasonable expectation that Clitheroe Royal Grammar School has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

3. FINANCIAL REVIEW

3.1 Operating and Financial Review for the year:

Most of the School's income is obtained from the DfE via the EFA in the form of its General Annual Grant (GAG), the use of which is restricted to particular purposes; i.e. the objects of the Academy Trust. The GAG received during the period covered by this report and the associated expenditure are shown as restricted funds in the Statement of Financial Activities.

As stated in the last years' annual report the Trustees' embarked upon the construction of a four-court multi-purpose sports hall in October 2013. Funding for this facility has come from a variety of sources, including a donation from the Clitheroe Royal Grammar School Foundation, capital from a trust fund set up by a former student, donations received from alumni, parents etc. (with associated Gift Aid) and designated funds held by the School itself.

On conversion on 1 January 2011, all of the fixed assets of the former foundation school were transferred to the Academy Trust, and are shown as restricted asset funds. The balance sheet restricted fixed asset fund is reduced by depreciation charges over the expected useful life of the assets concerned, as explained in note 1 to the Financial Statements.

Expenditure for the period covered by this report was covered by the GAG received from the DfE and other income, such as voluntary income, activities for generating funds and investment income.

During the accounting period, total revenue expenditure exceeded total income received by £40,000. This excess of expenditure was covered by reserves brought forward from previous years. As at the year end the combined General Restricted Fund and Unrestricted Fund show a cumulative reserve, before the actuarial loss on defined benefit pension schemes, of £425,000.

The Trustees are concerned with the very large deficit that the Local Government Pension Fund is reporting. (See note 26 to the Financial Statements).

3.2 Reserves Policy:

The Finance Committee has reviewed the School's reserve levels and has determined that a reserve equivalent to 5% of its GAG should provide sufficient working capital to cover delays between spending and receipt of grants, and to cover any emergencies such as urgent maintenance work.

Under its Funding Agreement with the Secretary of State for Education Clitheroe Royal Grammar School currently has no carry forward restriction on its reserves at the year end.

3.3 Investment Policy:

Apart from the cash held for the operation of the School, Clitheroe Royal Grammar School has no realisable investments. With respect to its cash holdings the Trustees have adopted a low risk strategy. In addition to the main current account the School maintains an instant access deposit account. Suitable sweeping and switching procedures are in place at the School's bankers to ensure that adequate funds are available in the current account whilst maintaining a balance in the deposit account as high as possible.

3.4 Risk Management:

Following its conversion to an academy, Clitheroe Royal Grammar School regularly undertakes a comprehensive assessment of possible risks to the future of the academy (Risk Register).

The chief risks identified include:

- Variations year on year in the numbers of students joining the School at Year 12, with a concomitant effect upon funding levels.
- Changes to the EFA funding regime, including year on year reductions in the per capita funding of students in the School's Sixth Form, totalling circa 20% since conversion of the School to academy status.
- Deficit in the Local Authority Pension Scheme, an increase in employer's contribution rates.

On completion this risk assessment was brought before the Finance Committee and systems and procedures have been developed to manage and mitigate these risks.

4. PLANS FOR FUTURE PERIODS

Clitheroe Royal Grammar School will continue to work to maintain the performance of its students at all levels. Additionally, it will continue its efforts to improve the achievements of its students, not only in academic subjects but also in extra-curricular activities and in essential life skills; so as to increase the number of opportunities open to its students when they move on to higher education and ultimately employment.

The Trustees recognise that through good financial management, during both a decade of foundation school status and, more recently as an academy, they have been able to invest in and improve significantly the quality of the built environment of both sites of the School. The improvements made have not only been in the quality of the teaching spaces and facilities but also in the social and recreational areas for students and in the facilities for both teaching and support staff.

For many years the Trustees and their predecessors recognised that many of the sports facilities offered by the School were of a standard significantly inferior to that which they would like to be able to provide for a School of its size and standing. A phased programme, to provide both a floodlit full-size FIFA 3G all weather football and hockey pitch and a four-court multi-purpose sports hall, was therefore embarked upon in 2010 and finally completed in September 2014.

An area of particular concern for the Trustees currently is the restricted amount of private study area available to students in the Sixth Form Centre. The current library, which was converted from the former Boys' Grammar School hall in the early 1990's, whilst being adequate at the time of conversion, is now too small in relation to the increased numbers in the Sixth Form. The Trustees' aim to make this space "fit for purpose" through the installation of a mezzanine floor to provide much-needed extra seating/study space. Funding for this project will be primarily from a trust fund set up by a former student.

5. FUNDS HELD AS CUSTODIAN TRUSTEE ON BEHALF OF OTHERS:

During the period 1 September 2013 to 31 August 2014 Clitheroe Royal Grammar School did not hold any funds as a custodian trustee on behalf of any other charitable organisation.

Clitheroe Royal Grammar School

Trustees' Report (continued)

6. AUDITOR

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Trustees' report, incorporating a strategic report, approved by order of the Board of Trustees, as the company directors, on the 9th December 2014 and signed on the board's behalf by:

Dr Andrew David Clayton Chair of Governors (Trustees)

Governance Statement

1. Scope of Responsibility:

As Trustees, we acknowledge we have overall responsibility for ensuring that Clitheroe Royal Grammar School has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Trustees have delegated the day-to-day responsibility to the Head teacher, as Accounting Officer, for ensuring financial controls conform to the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Clitheroe Royal Grammar School and the Secretary of State for Education. She is also responsible for reporting to the Trustees any material weaknesses or breakdowns in internal control.

2. Governance:

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Governing Body met formally four times during the year. Attendance during the year at meetings of the Governing Body was as follows:

Governor (Trustee)	Meetings attended	Out of a possible
Dr A D Clayton (Chairman)	3	4
Mrs J S Hart (resigned 14/10/2014)	2	4
Mr A Bury	3	4
Mrs J O'Duffy	4	4
Mr J Sutton	4	4
Mrs S J Redfern-Riley	2	4
Mr A Rogers	3	4
Mr A Scholfield	4	4
Mr C P Watson (appointed 01/10/2014)	0	0
Mrs S Baier (term of office ended 31/10/2014)	1	4
Mr I Ali (appointed 01/11/13)	3	4
Mr A Clavell-Bate (appointed 01/11/13)	4	4
Mrs S Trickett	3	4
Mrs M Dickinson	4	4
Mr R Gadd (appointed 11/11/13)	3	3
Dr J lqbal	2	4
Mrs A Taylor	3	4
Mrs S Wyatt	3	4
Dr H Whitehead	2	4
Mrs J Child (Head teacher)	4	4

The Trustees recognise the importance of reviewing their effectiveness. Consequently, during the year the Trustees determined to carry out a review of the skills available to them within the Governing Body. In this respect each Trustee was required to complete a self-review skills matrix. The resulting amalgamated skills matrix will be used as one of the tools in an internal review of effectiveness was started by the Chairs' Committee in the Christmas Term 2014 and is scheduled to be completed in the Summer Term 2015. As a basis for this review the Chairs Committee have adopted a "best practice" methodology based upon those published by a number of Local Authorities, the National Governors Association (NGA) and other interested bodies.

Governance Statement (continued)

The Finance Committee is one of the committees of the main Governing Body. Its main purposes are to:

- a) Approve the annual indicative and final budgets;
- b) Maintain a 3 year financial plan;
- c) Ensure that the School financial systems are in accordance with the guidance set down in the Academies Financial Handbook;
- d) Ensure that requirements of the School's Internal Financial Regulations are met;
- e) Receive regular reports from the School's Responsible Officer;
- Be responsible for reviewing the effectiveness of the School's internal systems and procedures, so as to ensure that the objectives of the School are achieved in an economic and timely manner;
- g) Approve major items of expenditure.

Attendance at meetings of the Finance Committee in the year was as follows:

Governor (Trustee)	Meetings attended	Out of a possible
Dr A D Clayton	3	4
Mr A Bury	4	4
Mr J Sutton	3	4
Mr A Rogers (Chairman of Finance)	4	4
Mr A Scholfield	3	4
Mr A Clavell-Bate	3	3
Mrs M Dickinson	3	4
Dr H Whitehead	2	4
Mrs J Child (Head teacher)	4	4

3. The Purpose of the System of Internal Control:

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Clitheroe Royal Grammar School policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place at Clitheroe Royal Grammar School for the period 1 September 2013 to 31 August 2014 and up to the date of approval of the annual report and financial statements.

4. Capacity to Handle Risk:

The Governing Body has reviewed the key risks to which Clitheroe Royal Grammar School is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Governing Body is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the period 1 September 2013 to 31 August 2014 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Governing Body.

5. The Risk and Control Framework:

Clitheroe Royal Grammar School's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

 comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Governing Body;

Governance Statement (continued)

- regular reviews by the Finance Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties;
- identification and management of risks.

The School's system of internal financial control was introduced following its conversion to academy status. The system adopted is a natural evolution of that in place as a foundation school which was compliant with Financial Management Systems in Schools (FMSIS) and is in line with the requirements of the Academies Handbook.

The Governing Body has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the Governors have appointed Colman, Whitaker and Roscow, as Responsible Officer ('RO'). The RO's role includes giving advice on financial matters and performing a range of checks on the School's financial systems.

These checks have been carried out to a set schedule on a quarterly basis. The RO has submitted reports to the Finance Committee of the Governing Body on the operation of the systems of control and on the discharge of the Governing Body's financial responsibilities. No material control issues of any significance have arisen as a result of these checks. The Trustees have, however, taken due heed of any comments and suggestions made by the RO in respect of any minor issues or improvements to be made to the Schools' systems and practices; and have acted accordingly.

6. Review of Effectiveness:

As Accounting Officer, the Head teacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- The work of the Responsible Officer;
- The work of the external auditor;
- The financial management and governance self-assessment process;
- The work of the executive managers within the School who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance Committee and a plan to ensure continuous improvement of the system is in place.

Approved by order of the Members of the Governing Body on the 9th December 2014 and signed on its behalf by:

Dr Andrew David Clayton Chair of Governors (Trustees)

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Mrs Judith Child Accounting Officer

Statement on Regularity, Propriety and Compliance

As Accounting Officer of Clitheroe Royal Grammar School I have considered my responsibility to notify the Academy Trust Board of Trustees and the Education Funding Agency (EFA) of material irregularity, impropriety and noncompliance with EFA terms and conditions of funding, under the funding agreement in place between the Academy Trust and the Secretary of State. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook.

I confirm that I and the Academy Trust Board of Trustees are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the Academy Trust's funding agreement and the Academies Financial Handbook.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and EFA.

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Mrs Judith Child Accounting Officer

Date: 10th December 2014

Statement of Trustees' Responsibilities

The Trustees (who act as Governors of Clitheroe Royal Grammar School are also Directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Annual Report including the Strategic Report and the financial statements in accordance with applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the Annual Accounts Direction published by the Education Funding Agency.

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls which conform to the requirements both of propriety and good financial management. They are also responsible for ensuring that grants received from the Education Funding Agency and Department for Education have been applied for the purposes intended.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the Board of Trustees on the 9th December 2014 and signed on its behalf by:

Dr Andrew David Clayton Chair of Governors (Trustees)

Independent Auditor's Report to the Members of Clitheroe Royal Grammar School

We have audited the financial statements of Clitheroe Royal Grammar School for the year ended 31 August 2014 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the Accounts Direction 2013 to 2014 issued by the Education Funding Agency.

This report is made solely to the Academy Trust's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy Trust's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy Trust and its Members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of Trustees and auditor

As explained more fully in the Statement of Trustees' Responsibilities set out on page 19, the Trustees (who are also the Directors of the Academy Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Academy Trust's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Academy Trust's affairs as at the 31 August 2014, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Academies Accounts Direction 2013 to 2014 issued by the Education Funding Agency.

(continued)

Independent Auditor's Report to the Members of Clitheroe Royal Grammar School (continued)

Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report including the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Mr P Dennison FCCA (Senior Statutory Auditor) For and on behalf of Colman Whittaker and Roscow Statutory Auditor The Close Queen Square Lancaster LA1 1RS

Date: 15 13 14

Independent Reporting Accountant's Assurance Report on Regularity to Clitheroe Royal Grammar School and the Education Funding Agency

In accordance with the terms of our engagement letter dated 19 August 2014 and further to the requirements of the Education Funding Agency (EFA) as included in the Academies Accounts Direction 2013 to 2014, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Clitheroe Royal Grammar School during the year 1 September 2013 to the 31 August 2014 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Clitheroe Royal Grammar School and EFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Clitheroe Royal Grammar School and EFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Clitheroe Royal Grammar School and EFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Clitheroe Royal Grammar School Academy Trust's Accounting Officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of Clitheroe Royal Grammar School's funding agreement with the Secretary of State for Education and the Academies Financial Handbook, extant from the 1 September 2013 (updated October 2013), for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2013 to 2014. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year from the 1 September 2013 to the 31 August 2014 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2013 to 2014 issued by EFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw our conclusions includes:

- Obtaining evidence including those tests relevant to the circumstances of the Academy Trust as prescribed in Section 10.4 of the Academies Accounts Direction 2013 to 2014 issued by the EFA in May 2014; and
- Planning and performing any additional tests we deemed necessary to express an opinion on regularity.

(continued)

Independent Reporting Accountant's Assurance Report on Regularity to Clitheroe Royal Grammar School and the Education Funding Agency (continued)

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year from the 1 September 2013 to the 31 August 2014 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Mr P Dennison FCCA (Senior Statutory Auditor) For and on behalf of Colman Whittaker and Roscow Statutory Auditor The Close Queen Square Lancaster LA1 1RS

Date: 15 13 14

Statement of Financial Activities for the year ended 31 August 2014 (including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

Incoming resources	Note	Unrestricted Funds £000	Restricted General Funds £000	Restricted Fixed Asset Funds £000	Total 2014 £000	Total 2013 £000
Incoming resources from generated funds:						
Voluntary income	2	-	438	876	1,314	477
Activities for generating funds	3	56	176	-	232	289
Investment income Incoming resources from charitable activities:	4	3	-	-	3	3
Funding for the School's educational operations	5	-	6,044	25	6,069	6,359
Total incoming resources	•	59	6,658	901	7,618	7,128
Resources expended Cost of generating funds:						
Costs of generating voluntary income	6	2	440	-	442	360
Cost of activities for generating funds	6	55	162	-	217	288
Charitable activities:	7		6,081	283	6,364	6,197
School's educational operations Governance costs	8	-	0,081	203	0,304 17	12
	0		.,		.,	12
Total resources expended	6	57	6,700	283	7,040	6,857
Net incoming resources before transfers		2	(42)	618	578	271
Gross transfers between funds	16	(38)	(975)	1,013	-	-
Net income/(expenditure) for the year		(36)	(1,017)	1,631	578	271
Other recognised gains and losses Actuarial (losses)/gains on defined benefit pension schemes	16	-	(195)	-	(195)	62
Net movement in funds		(36)	(1,212)	1,631	383	333
Reconciliation of funds Funds brought forward at 1 September 2013	16	417	(117)	14,667	14,967	14,634
Funds carried forward at 31 August 2014	16	381	(1,329)	16,298	15,350	14,967

All of the School's activities derive from continuing operations during the above two financial periods.

A statement of Total Recognised Gains and Losses is not required as all gains and losses are included in the Statement of Financial Activities.

Clitheroe Royal Grammar School

Balance sheet as at 31 August 2014

	Notes	2014 £000	2014 £000	2013 £000	2013 £000
Fixed assets					
Tangible assets	12		16,298		14,519
Current assets					
Stock	13	3		3	
Debtors	14	210		98	
Cash at bank and in hand		1,315		1,952	
		1,528		2,053	
Creditors: Amounts falling due within one year	15	(1,103)		(478)	
ů ,					
Net current assets			425	· –	1,575
Net assets excluding pension liability			16,723		16,094
Pension scheme liability	26		(1,373)		(1,127)
Net assets including pension liability			15,350	· –	14,967
Funds of the School:				· –	
Restricted funds					
Fixed asset fund	16		16,298		14,667
General funds	16		44		1,010
Pension reserve	16		(1,373)		(1,127)
Total restricted funds			14,969	-	14,550
Unrestricted funds	16		381		417
Total funds			15,350		14,967
		-			

The financial statements on pages 24 to 45 were approved by the trustees, and authorised for issue on the 9th December 2014 and are signed on their behalf by:

Dr Andrew David Clayton Chair of Governors (Trustees)

Company Limited by Guarantee Registration Number 07461173

Clitheroe Royal Grammar School

Cash Flow Statement for the year ended 31 August 2014

	Notes	2014 £000	2013 £000
Net cash inflow from operating activities	20	522	278
Returns on investments and servicing of finance	21	3	3
Capital expenditure	22	(1,162)	243
(Decrease)/Increase in cash in the year Reconciliation of net cash flow to movement in net funds	23	(637)	524
Net funds at 1 September 2013		1,952	1,428
Net funds at 31 August 2014		1,315	1,952

Notes to the Financial Statements for the year ended 31 August 2014

1 Accounting Policies

Basis of Preparation

The financial statements have been prepared under the historical cost convention in accordance with applicable United Kingdom Accounting Standards, the Charity Commission 'Statement of Recommended Practice: Accounting and Reporting by Charities' ('SORP 2005'), the Academies Accounts Direction 2013 to 2014 issued by Education Funding Agency and the Companies Act 2006. A summary of the principal accounting policies, which have been applied consistently, except where noted, is set out below.

Going Concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the School to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

Incoming Resources

All incoming resources are recognised when the School has entitlement to the funds, certainty of receipt and the amount can be measured with sufficient reliability.

• Grants receivable

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the year for which it is receivable and any unspent amount is reflected as a balance in the restricted general fund. Capital grants are recognised when receivable and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

• Donations

Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service.

1 Accounting Policies (continued)

• Donated Services and Gifts in Kind

The value of donated services and gifts in kind provided to the School are recognised at an estimate of their gross value in the period in which they are receivable as incoming resources, where the benefit to the School can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the Statement of Financial Activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with School's accounting policies.

Resources Expended

Expenditure is recognised in the period in which a liability is incurred and has been classified under headings that aggregate all costs related to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

• Costs of generating funds

These are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities

These are costs incurred on the School's educational operations.

Governance Costs

These include the costs attributable to the School's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

All resources expended are inclusive of irrecoverable VAT.

1 Accounting Policies (continued)

Tangible Fixed Assets

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities on a basis consistent with the School's depreciation policy.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line/reducing balance basis over its expected useful life, as follows:

Freehold buildings	50 years straight line
Long leasehold buildings	Over 125 years straight line
Fixtures, fittings and equipment	33% straight line
ICT equipment	33% straight line

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

Leased Assets

Rentals under operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against the statement of financial activities on a straight line basis over the period of the lease.

Stock

Stock consists of unused stationery. Stocks are valued at the lower of cost and net realisable value.

Taxation

The School is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the School is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1 Accounting Policies (continued)

Pensions Benefits

Retirement benefits to employees of the School are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes, are contracted out of the State Earnings-Related Pension Scheme ('SERPS'), and the assets are held separately from those of the School.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the School in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quinquennial valuations using a prospective benefit method. As stated in note 26, the TPS is a multi-employer scheme and the School is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year.

The LGPS is a funded scheme and the assets are held separately from those of the School in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and gains and losses on settlements and curtailments. They are included as part of staff costs. Past service costs are recognised immediately in the Statement of Financial Activities if the benefits have vested. If the benefits have not vested immediately, the costs are recognised over the period until vesting occurs. The expected return on assets and the interest cost are shown as a net finance amount of other finance costs or credits adjacent to interest. Actuarial gains and losses are recognised immediately in other gains and losses.

Fund Accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the School at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received and include grants from the Education Funding Agency/Department for Education.

2 Voluntary Income

	Unrestricted Funds £000	Restricted Funds £000	Total 2014 £000	Total 2013 £000
Trips and other non-public funds	-	418	418	333
Donations towards multi-purpose sports hall	-	876	876	72
Other donations	-	20	20	72
	-	1,314	1,314	477

3 Activities for Generating Funds

	Unrestricted Funds £000	Restricted Funds £000	Total 2014 £000	Total 2013 £000
Hire of facilities	1	-	1	1
Catering income	-	176	176	183
Sale of educational goods and services	33	-	33	52
Exam re-sit fees	22	-	22	53
	56	176	232	289

4 Investment Income

	Unrestricted	Restricted	Total	Total
	Funds	Funds	2014	2013
	£000	£000	£000	£000
Short term deposits	3	<u> </u>	3	3

5 Funding for School's Educational Operations

	Unrestricted Funds £000	Restricted Funds £000	Total 2014 £000	Total 2013 £000
DfE/EFA capital grants				
School main building grants	-	25	25	25
School capital maintenance grants	-	-	-	203
		25	25	228
DfE/EFA revenue grants				
General Annual Grant (GAG)	-	5,964	5,964	6,018
Other DfE/EFA grants	-	73	73	79
U U	-	6,037	6,037	6,097
Other Government grants				
Local authority grants	-	7	7	34
	-	7	7	34
	-	6,069	6,069	6,359

6 Resources Expended

	Non Pay Expenditure				
	Staff Costs	Premises	Other Costs	Total 2014	Total 2013
	£000	£000	£000	£000	£000
Costs of generating voluntary income	9	-	433	442	360
Costs of activities for generating funds School's educational operations	16	-	201	217	288
Direct costs	4,205	505	595	5,305	5,170
Allocated support costs	629	267	163	1,059	1,027
-	4,859	772	1,392	7,023	6,845
Governance costs including allocated support costs	5	-	12	17	12
-	4,864	772	1,404	7,040	6,857

The method used for the apportionment of support costs is disclosed in the accounting policies (note1).

6 Resources Expended (continued)

	2014 £000	2013 £000
Incoming/outgoing resources for the year include:		
Operating leases		
Plant and machinery	1	1
Other leases		-
	1	1

No transactions have taken place under Section 2.4.33 of the 2013 Academies Financial Handbook which require additional disclosure.

7 Charitable Activities

	Unrestricted Funds £000	Restricted Funds £000	Total 2014 £000	Total 2013 £000
Direct costs				
Teaching and educational support staff	-	4,205	4,205	4,121
Costs				
Depreciation	-	224	224	223
Educational supplies	-	374	374	299
Examination fees	-	188	188	164
Staff development	-	30	30	30
Maintenance of premises and equipment	-	284	284	333
		5,305	5,305	5,170
Allocation of Support costs Support staff costs Depreciation Recruitment and support Cleaning Rent and rates Insurance Security and transport Heat and light 16-18 Bursary payments Other support costs	- - - - - - - - - - - -	629 60 21 29 58 45 23 107 30 57 1,059	629 60 21 29 58 45 23 107 30 57 1,059	591 79 26 26 56 49 30 106 15 49 1,027
Total direct and support costs	-	6,364	6,364	6,197

8 Governance Costs

	Unrestricted Funds £000	Restricted Funds £000	Total 2014 £000	Total 2013 £000
Legal and professional fees	-	1	1	1
Auditor's remuneration				
 Audit of financial statements 	-	3	3	3
 Responsible officer audit 	-	1	1	1
Accountancy, taxation and other services Support staff costs:	-	7	7	6
Clerk to the governors	-	5	5	1
Ŭ	-	17	17	12

9 Staff costs

	2014 £000	2013 £000
Staff costs during the period were:		
Wages and salaries	3,939	3,871
Social security costs	296	296
Pension costs	628	574
	4,863	4,741
Supply staff costs	1	10
	4,864	4,751

The average number of persons (including senior leadership team) employed by the School during the year, and the full time equivalents, was as follows:

	2014 Number	2014 Full-time equivalent	2013 Number	2013 Full-time equivalent
Charitable Activities				
Teachers	81	74	82	73
Administration and support staff	72	41	75	39
Senior Leadership Team	7	7	7	7
	160	122	164	119

9 Staff (continued)

The number of employees whose emoluments fell within the following bands:

	2014 No.	2013 No.
£60,001 - £70,000	2	2
£100,001 - £110,000	1	1
	3	3

All of the above employees participated in the Teacher's Pension Scheme. During the year ended 31 August 2014 employer's pension contributions for these staff amounted to £33,000 (2013: £33,000).

10 Related Party Transactions - Trustees' Remuneration and Expenses

The Head teacher and other Staff Trustees only receive remuneration in respect of services they provide undertaking the roles of Head teacher and staff, and not in respect of their services as Trustees. No Trustees received any payments in respect of their role as Trustees. The value of Trustees' remuneration was as follows:

J Child (Head teacher):	£105,000 - £110,000	(2013: £100,000 - £105,000)
A Carson (Staff left 31.10.2013):	£5,000 - £10,000	(2013: £35,000 - £40,000)
M Dickinson (Staff):	£15,000 - £20,000	(2013: £15,000 - £20,000)
R Gadd (Staff appointed 11.11.2013):	£30,000 - £35,000	(2013: Not a Staff Trustee)

During the year ended 31 August 2014, travel and subsistence expenses totalling £838 (2013 - £1,951) were reimbursed to 2 trustees (2013 - 3).

Related party transactions involving the Trustees are set out in note 27.

11 Trustees' and Officers' Insurance

In accordance with normal commercial practice the School has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on School business. The insurance provides cover up to $\pounds 2,000,000$ on any one claim and the cost for the year ended 31 August 2014 was $\pounds 104$ (2013: $\pounds 104$).

The cost of this insurance is included in the total insurance cost.

12 Tangible Fixed Assets

	Freehold Land and Buildings £000	Leasehold Land and Buildings £000	Furniture and Equipment £000	Computer Equipment £000	Total £000
Cost					
At 1 September 2013	15,151	125	117	8	15,401
Additions	1,850	-	213	-	2,063
At 31 August 2014	17,001	125	330	8	17,464
Depreciation					
At 1 September 2013	780	3	95	4	882
Charged in year	260	1	20	3	284
At 31 August 2014	1,040	4	115	7	1,166
Net book values					
At 31 August 2014	15,961	121	215	1	16,298
At 31 August 2013	14,371	122	22	4	14,519

13 Stock

	2014 £000	2013 £000
Stationery	3_	3
	3	3
14 Debtors		
	2014	2013
	£000	£000
Prepayments	52	48
Other debtors	158	50
	210	98
15 Creditors: amounts falling due within one year		
	2014	2013
	£000	£000
Trade creditors	583	38
Other taxation and social security	85	87
Other creditors	143	131
Accruals and deferred income	292	222
	1,103	478

16 Funds

	Balance at 1 September 2013 £000	Incoming Resources £000	Resources Expended £000	Gains, Losses and Transfers £000	Balance at 31 August 2014 £000
Restricted general funds					
General Annual Grant (GAG)	1,006	5,964	(5,953)	(975)	42
Other DfE/EFA grants	-	73	(73)	-	-
Local authority grants	-	7	(7)	-	-
Other restricted funds	4	614	(616)	-	2
	1,010	6,658	(6,649)	(975)	44
Pension reserve	(1,127)	-	(51)	(195)	(1,373)
-	(117)	6,658	(6,700)	(1,170)	(1,329)
Restricted fixed asset funds					
DfE/EFA capital grants	76	25	-	(101)	-
Other restricted fixed asset funds	72	876	-	(948)	-
Assets purchased post conversion	177	-	(22)	2,062	2,217
Assets on conversion	14,342	-	(261)	-	14,081
-	14,667	901	(283)	1,013	16,298
Total restricted funds	14,550	7,559	(6,983)	(157)	14,969
Unrestricted funds	417	59	(57)	(38)	381
Total funds	14,967	7,618	(7,040)	(195)	15,350

The specific purposes for which the funds are to be applied are as follows:

The General Annual Grant (GAG) must be used for the normal running costs of the School. Under the funding agreement with the Secretary of State, the School is not subject to a limit on the amount of GAG that it could carry forward at 31 August 2014. At the year end the carry forward of GAG funding was £42,000.

Other DfE/EFA Grants, and Local authority Grants include monies received outside of GAG funding and these Grants are all related to the furtherance of education within the School. None of this grant income remains unspent at the year end.

Other restricted funds include monies from trips and non-public funds, donations and catering, whose purpose is restricted. As at the year end £2,000 of these donations received remained unspent.

DfE/EFA capital grants represent capital monies received during the period from the EFA. These funds were used in full during the year to assist in the new multi-purpose sports hall development.

Other restricted fixed asset funds include donations and fundraising monies for the restricted purpose of the multipurpose sports hall development. During the year these were used in full.

Assets purchased post conversion is the fund balance relating to all fixed assets purchased since the School became an academy.

16 Funds (continued)

Assets on conversion represent the transfer of the freehold assets valued at £15,000,000 into the School on conversion to academy status depreciated over a 50 year period. A further leasehold asset valued at £125,000 was transferred into the School on conversion and this will be amortised over the lease term of 125 years

Unrestricted funds represent funds generated via activities such as sale of materials and music lessons to students, payments from other schools for the provision of teaching staff and income from universities with respect to student teachers. It also includes the brought forward surplus on conversion to academy status. The surplus on this fund at the year end was £381,000 and these funds can be used at the discretion of the Governors to meet the charitable objectives of the School.

17 Analysis of net assets between funds

Fund balances at 31 August 2014 are represented by:

			Restricted	
		Restricted	Fixed	
	Unrestricted	General	Asset	Total
	Funds	Funds	Funds	Funds
	£000	£000	£000	£000
Tangible fixed assets	-	-	16,298	16,298
Current assets	381	1,147	-	1,528
Current liabilities	-	(1,103)	-	(1,103)
Pension scheme liability	-	(1,373)	-	(1,373)
Total net assets	381	(1,329)	16,298	15,350

18 Capital commitments

	2014 £000	2013 £000
Contracted for, but not provided in the financial statements	43	1,973

19 Financial commitments

Operating leases

At 31 August 2014 the School had annual commitments under non-cancellable operating leases as follows:

	2014 £000	2013 £000
Land and buildings		
Expiring within one year	-	-
Expiring within two and five years inclusive	-	-
Expiring in over five years		-
		-
Other		
Expiring within one year	-	-
Expiring within two and five years inclusive	1	1
Expiring in over five years	<u> </u>	-
	1	1

20 Reconciliation of net income to net cash inflow from operating activities

	2014 £000	2013 £000
Net income	578	271
Depreciation (note 12)	284	302
Capital grants from DfE/EFA and other capital income	(901)	(300)
Interest receivable (note 4)	(3)	(3)
FRS 17 pension cost less contributions payable (note 26)	14	-
FRS 17 pension finance income (note 26)	37	-
(Increase)/decrease in debtors	(112)	2
Increase/(decrease) in creditors	625	6
Net cash inflow from operating activities	522	278

21 Returns on investments and servicing of finance

	2014 £000	2013 £000
Interest received	3	3
Net cash inflow from returns on investment and servicing of finance	3	3

22 Capital expenditure and financial investment

	2014 £000	2013 £000
Purchase of tangible fixed assets	(2,063)	(57)
Capital grants from DfE/EFA	25	228
Capital funding received from others	876	72
Net cash (outflow)/inflow from capital expenditure and financial investment	(1,162)	243

23 Analysis of changes in net funds

	At 1 September		At 31 August
	2013	Cash flows	2014
	£000	£000	£000
Cash in hand and at bank	1,952	(637)	1,315
	1,952	(637)	1,315

24 Contingent Liabilities

During the period of the funding agreement, in the event of the sale or disposal by other means of any capital asset for which a Government Capital grant was received, the School is required to either re-invest the proceeds or to repay the Secretary of State for Education the same proportion of the proceeds of the sale or disposal as equates with the proportion of the original cost met by the Secretary of State, as the Secretary of State may require.

25 Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a Member, or within one year after he/she ceases to be a Member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a Member.

26 Pension and similar obligations

The School's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff, and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Lancashire County Pension Fund. Both are defined-benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS was 31 March 2012 and of the LGPS 31 March 2013.

Contributions amounting to £78,725 (2013: £76,368) were payable to the schemes at 31 August 2014 and are included within creditors.

26 Pension and similar obligations (continued)

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The Teachers' Pensions Regulations require an annual account to be kept of receipts and expenditure (including the cost of pensions' increases). From 1 April 2001, the account has been credited with a real rate of return, which is equivalent to assuming that the balance in the account is invested in notional investments that produce that real rate of return.

Valuation of the Teachers' Pension Scheme

The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge (currently 14.1%);
- total scheme liabilities for service to the effective date of £191,500 million, and notional assets of £176,600 million, giving a notional past service deficit of £14,900 million; and
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations.

The new employer contribution rate is applicable from 1 April 2015 and will be implemented for the TPS from September 2015.

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

26 Pension and similar obligations (continued)

Teachers' Pension Scheme Changes

Lord Hutton made recommendations in 2011 about how pensions can be made sustainable and affordable, whilst remaining fair to the workforce and the taxpayer. The Government accepted Lord Hutton's recommendations as the basis for consultation with trade unions and other representative bodies. In March 2012 the Department for Education published proposals for the design for a reformed TPS.

The key provisions of the reformed scheme include: a pension based on career average earnings; an accrual rate of 1/57th; and a Normal Pension Age equal to State Pension Age, but with options to enable members to retire earlier or later than their Normal Pension Age. Pension benefits built up before 1 April 2015 will be fully protected.

In addition, the proposed final agreement includes a Government commitment that those within 10 years of normal pension age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be further transitional protection, tapered over a three and a half year period, for people who would fall up to three and a half years outside of the 10 year protection.

In his interim report of October 2010, Lord Hutton recommended that short-term savings were also required, and that the only realistic way of achieving these was to increase member contributions. At the Spending Review 2010 the Government announced an average increase of 3.2 percentage points on the contribution rates by 2014-15. The increases have been phased in since April 2012 on a 40:80:100% basis.

The Department for Education has continued to work closely with trade unions and other representatives bodies to develop the reformatted Teachers' Pension Scheme and regulations giving effect to it came into force on 1 April 2014. Communications are being rolled out and the reformatted scheme will commence on 1 April 2015.

Under the definitions set out in Financial Reporting Standard (FRS 17) Retirement Benefits, the TPS is a multiemployer pension scheme. The School is unable to identify its share of the underlying assets and liabilities of the scheme. Accordingly, the School has taken advantage of the exemption in FRS 17 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The School has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2014 was £186,000, of which employer's contributions totalled £146,000 and employees' contributions totalled £40,000. The agreed contribution rates for future years are 16% for employers and the rate for the employees remains dependent on the salary of the employee.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of School closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on the 18 July 2013.

As described in note 1 the LGPS obligation relates to the employees of the Academy Trust, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme since. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the Academy Trust at the balance sheet date.

26 Pension and similar obligations (continued)

Local Government Pension Scheme (continued)

Principal Actuarial Assumptions	At 31 August 2014	At 31 August 2013
Rate of increase in salaries	3.7%	4.4%
Rate of increase for pensions in payment / inflation	2.2%	2.4%
Discount rate for scheme liabilities	4.0%	4.6%
Inflation assumption (CPI)	2.2%	2.4%
Commutation of pensions to lump sums	50%	50%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 August 2014	At 31 August 2013
<i>Retiring today</i> Males Females	22.8 25.3	22.1 24.8
<i>Retiring in 20 years</i> Males Females	25.0 27.7	23.9 26.7

The School's share of the assets and liabilities in the scheme and the expected rates of return were:

	Expected return at 31 August 2014	Fair value at 31 August 2014 £000	Expected return at 31 August 2013	Fair value at 31 August 2013 £000
Equities	7.0%	692	7.0%	852
Government bonds	2.9%	3	3.4%	115
Other bonds	3.8%	371	4.4%	342
Property	6.2%	134	5.7%	138
Cash	0.5%	33	0.5%	78
Other	7.0%	160	7.0%	136
Total market value of assets Present value of scheme liabilities		1,393		1,661
- Funded		(2,766)		(2,788)
(Deficit) in the scheme		(1,373)		(1,127)

The actual return on scheme assets was £141,000 (2013: £186,000).

26 Pension and similar obligations (continued)

Local Government Pension Scheme (continued)

Amounts recognised in the statement of financial activities

	2014 £000	2013 £000
Current service cost (net of employee contributions)	144	143
Total operating charge	144	143
Analysis of pension finance (costs)		
Expected return on pension scheme assets	96	77
Interest on pension liabilities	(133)	(115)
Pension finance (costs)	(37)	(38)

The actual gains and losses for the current year are recognised in the statement of financial activities. The cumulative amount of actuarial gains and losses recognised in the statement of financial activities since the adoption of FRS 17 is a £257,000 loss (2013: £62,000 loss).

Movements in the present value of defined benefit obligations were as follows:

	2014 £000	2013 £000
At 1 September 2013	2,788	2,498
Current service cost	144	143
Interest cost	133	115
Employee contributions	40	38
Actuarial (gain)	(330)	-
Curtailments	16	-
Benefits paid	(25)	(6)
At 31 August 2014	2,766	2,788

Movements in the fair value of School's share of scheme assets:

	2014 £000	2013 £000
At 1 September 2013	1,661	1,309
Expected return on assets	96	77
Actuarial (loss)/gain	(525)	107
Employer contributions	146	136
Employee contributions	40	38
Benefits paid	(25)	(6)
At 31 August 2014	1,393	1,661

The estimated value of employer contributions for the year ended 31 August 2015 is £150,000

26 Pension and similar obligations (continued)

Local Government Pension Scheme (continued)

The five-year history of experience adjustments is as follows:

	2014 £000	2013 £000	2012 £000	2011 £000
Present value of defined benefit obligations	(2,766)	(2,788)	(2,498)	(2,025)
Fair value of share of scheme assets	1,393	1,661	1,309	1,060
(Deficit) in the scheme	(1,373)	(1,127)	(1,189)	(965)
Experience adjustments on share of scheme assets	(525)	107	35	(63)
Experience adjustments on scheme liabilities:	369	-	-	-

27 Related Party Transactions

Owing to the nature of the School's operations and the composition of the Governing Body being drawn from local public and private sector organisations, transactions may take place with organisations in which the Trustee may have an interest. All transactions involving such organisations are conducted at cost and in accordance with the School's financial regulations and normal procurement procedures.

During the year the School purchased services from one company in which a Trustee has a business interest. Services to the value of £6,891 (net of VAT) were purchased during the year (2013 - £7,040 net of VAT) from Challenge Training Partners and the amount paid was at cost.

The School received donations totalling £610,583 toward the cost of the multi-purpose sports hall from the associated charity Clitheroe Royal Grammar School Foundation (charity number 526597) as shown within voluntary income (note 2). As at the year end all of these donations had been spent on the multi-purpose sports hall construction.

No other transactions with Trustees were undertaken during the course of the year ended 31 August 2014.